BOARD MEETING

AUGUST 26, 2025

AGENDA FOR REGULAR MEETING BOARD OF DIRECTORS LA HABRA HEIGHTS COUNTY WATER DISTRICT August 26, 2025 @ 4:00PM

- 1. Roll call of Directors by Secretary
- 2. Notation of staff members and others present
- 3. **Public Communications** (Comments will be limited to 3 minutes)
- 4. Directors Report Individual, Subcommittees and/or Attended Events
- Consent Items: It is recommended these items be acted upon simultaneously unless separate discussion or action is requested by a member of the public or a Director.
 - a. Minutes of regular Board meeting for July 22, 2025 (approve)
 - b. Financial Reports July 2025 (approve)
- 6. Approval of warrants and authorize signatures per warrant list
- 7. Report from Superintendent
- 8. Report and recommendations of General Manager:
 - a. Discuss and Approve District Class A driver's license salary policy
 - b. Discuss and Approve Miscellaneous Fee's
 - c. Discuss and Approve GK consulting revised proposal for EPA grant administration
 - d. Discuss and Approve PFAS public communications agreement with CV Strategies
 - e. General Manager report on PFAS

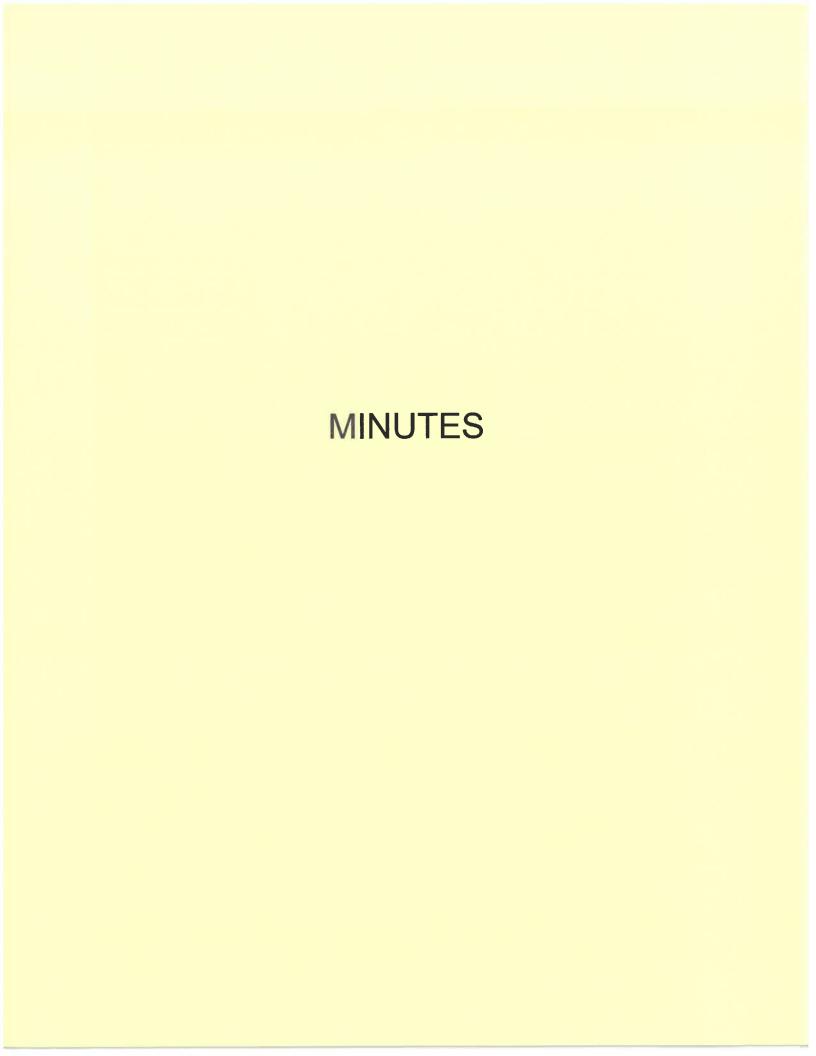
9. **Closed Session**

a. CONFERENCE WITH LEGAL COUNSEL- ANTICIPATED LITIGATION:

Discussions with legal counsel re. potential initiation of litigation pursuant to § 54956.9(c): One case.

10. Adjournment

Any documents that are provided to the Board of Directors regarding items on this agenda less than 72 hours prior to this meeting will be available for public inspection at the front counter of the District office located at 1271 N. Hacienda Road, La Habra Heights, California 90631



MINUTES OF THE REGULAR BOARD MEETING OF THE BOARD OF DIRECTORS LA HABRA HEIGHTS COUNTY WATER DISTRICT July 22, 2025

A regular meeting of the Board of Directors of La Habra Heights County Water District was held on July 22, 2025, at 4:00 p.m., at the office of the District, located at 1271 North Hacienda Road, La Habra Heights.

Item 1. Roll call of Directors by Secretary/General Manager, Joe Matthews.

PRESENT: Directors Baroldi, Cooke, Crabb, McVicar, and Perumean

ABSENT: None

Item 2. Staff members and others present. Staff: Joe Matthews, Secretary/General and Ivan Ramirez, Superintendent. Others present: Michael Silander, District Counsel.

Item 3. Public Communications - None

Item 4. Directors Report – Individual, Subcommittees and/or Attended Events.

Director McVicar discussed increased costs in waste services, signing checks, and mentioned the District has a new Charles Schwab account representative.

Item 5. a. b. &c. Minutes of Regular Board meeting for June 24, 2025, Financial Reports June 2025, and Status of Investments June 2025. After discussion there was a motion by Director McVicar and seconded by Director Perumean to approve minutes, financials, and status of investments. The vote was as follows:

AYES: Directors Baroldi, Cooke, Crabb, McVicar, and Perumean

NOES: None

ABSENT: None

Item 6. Approval of warrants and authorized signatures per warrant list. After discussion, there was a motion made by Director McVicar and seconded by Director Perumean that warrant numbers 47904 through 47974 in the amount of \$204,897.13 and EFT transfers in the amount of \$14,391.71 be approved and signatures be authorized. The vote was as follows:

AYES: Directors Baroldi, Cooke, Crabb, McVicar, and Perumean

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NOES:

None

ABSENT:

None

Item 7. Report of Superintendent. The Superintendent discussed that three service leaks and two main leaks were repaired. A wood retaining wall was installed around a fire hydrant near 1800 Dorothea Road. Tri County Pump installed pump two at Plant 1 and is back online after repairs. Staff continues to flush customer's line at 2085 El Cajonita due to sediment in his line from our three-inch steel main that needs replacement. Superintendent received quotes from contractors to replace this line however all three prices are above our limit of approval.

Item 8.a. Discuss and Adopt– Resolution 25-06, Fiscal Year 2025/2026 Annual Budget. After discussion, there was a motion by Director McVicar and seconded by Director Baroldi to approve Resolution 25-06. The vote was as follows:

AYES:

Directors Baroldi, Cooke, Crabb, McVicar, and Perumean

NOES:

None

ABSENT:

None

Item 8.b. Discuss and Adopt – Resolution 25-08, Fiscal Year 2025/2026 Salary and Benefits. After discussion, there was a motion by Director McVicar and seconded by Director Baroldi to approve Resolution 25-08. The vote was as follows:

AYES:

Directors Baroldi, Cooke, Crabb, McVicar, and Perumean

NOES:

None

ABSENT:

None

Item 8.c. Discuss and Approve – El Cajonita Drive service line replacements. After discussion, a motion was made by Director Cooke and seconded by Director Crabb to approve the proposal from Robert Brkich Construction Corporation in the amount of \$58,311.00 for work in accordance with pre-job walk with contractor. The vote was as follows:

AYES:

Directors Baroldi, Cooke, Crabb, McVicar, and Perumean

NOES:

None

ABSENT:

None

Item 8.d. Discuss and Approve – GIS platform agreement for District maps and maintenance management. After discussion, there was a motion by Director McVicar and seconded Director Baroldi to approve Nobel Systems proposals of \$32,000.00 per year for the first three years for cloud services and a single cost of \$24,800.00 for unlimited GIS DATA creation, with a stipulation to insert language drafted by our attorney into the contract that our data and information are confidential. The vote was as follows:

AYES: Directors Baroldi, Cooke, Crabb, McVicar, and Perumean

NOES: None

ABSENT: None

Item 8.e. Discuss and Adopt: WRD PFAS Remediation Program Participation Agreement. After discussion, no action was taken on this item.

(Closed Session began at 6:13 p.m. and ended at 6:15 p.m.)

Item 9.a. CONFERENCE WITH LEGAL COUNSEL- ANTICIPATED LITIGATION: re. potential initiation of litigation pursuant to § 54956.9(c): One case No reportable action was taken.

Item 10. There being no further business to come before the Board, a motion was made by Director Cooke and seconded by Director McVicar that the meeting be adjourned at 6:15 p.m. The vote was as follows:

	AYES:	Directors Baroldi, Cooke, Crabb, McVicar, and Perumean
	NOES:	None
	ABSENT:	None
Dated:	August 26, 2	025

Brad Cooke, President

(SEAL) Joe Matthews, Secretary

FINANCIAL REPORT

STATEMENTS OF NET POSITION

July 31, 2024 and July 31, 2025

	2024	2025
ASSETS:	\ 	
Current Assets:		
CASH-PETTY	300.00	300.00
CASH-CHECKING	784,050.28	2,180,434.74
CASH-SWEEP	409.71	92.71
INVESTMENT-LAIF	5,112,910.71	4,177,556.29
INVESTMENT-TREASURY BILLS	1,026,170.36	1,074,214.08
ACCOUNTS RECEIVABLE-WATER	521,566.22	550,973.38
ACCOUNTS RECEIVABLE-OTHER	311,206.42	373,505.49
LEASE RECEIVABLE	131,188.00	131,226.00
ACCRUED INTEREST RECEIVABLE	19,312.00	14,806.00
INVENTORY	237,828.76	308,955.82
PREPAID EXPENSES	83,312.02	86,471.15
Total Current Assets	8,240,830.72	8,898,535.66
Noncurrent Assets:		
Capital Assets:		
LAND	532,743.65	532,743.65
WATER RIGHTS	1,640,490.80	1,640,490.80
SOURCE OF SUPPLY	2,278,699.92	2,275,481.80
PUMPING PLANT	1,668,932.77	1,668,932.77
TRANSMISSION & DISTRIBUTION	26,552,921.13	28,052,424.01
GENERAL PLANT	1,656,096.36	1,666,748.78
CONSTRUCTION IN PROGRESS	800,796.43	433,440.27
Total Capital Assets	35,130,681.06	36,270,262.08
Accumulated Depreciation	(19,729,105.08)	(20,245,273.87)
Net Capital Assets	15,401,575.98	16,024,988.21
•		-
Other Noncurrent Assets: INVESTMENTS-CAL DOMESTIC WATER CO	591.00	591.00
LEASE RECEIVABLE	2,162,954.62	2,039,462.04
Total Other Noncurrent Assets	2,163,545.62	2,040,053.04
Total Assets	25,805,952.32	26,963,576.91
Total Assets	20,000,002.02	20,000,010.01
DEFERRED OUTFLOWS OF RESOURCES- Deferred		
amount from pension plan	853,967.00	595,613.00
DEFERRED OUTFLOWS OF RESOURCES- Deferred		
amount from OPEB	199,012.00	430,354.00
Total Deferred Outflows of Resources	1,052,979.00	1,025,967.00

STATEMENTS OF NET POSITION

July 31, 2024 and July 31, 2025

	2024	2025
LIABILITIES		
Current Liabilities:		
ACCOUNTS PAYABLE	845,331.45	696,139.78
DEPOSITS-CUSTOMERS	2,649.50	4,500.00
DEPOSITS-CONSTRUCTION	13,500.00	5,000.00
ACCRUED EMPLOYEE BENEFITS	121,805.03	139,854.83
NET OPEB OBLIGATION	1,076,358.00	1,450,712.00
NET PENSION LIABILITY	1,431,442.00	1,407,148.00
Total Current Liabilities	3,491,085.98	3,703,354.61
Total Liabilities	3,491,085.98	3,703,354.61
DEFERRED INFLOWS OF RESOURCES- Deferred		
amounts from pension plan	176,276.00	140,658.00
DEFERRED INFLOWS OF RESOURCES- Deferred		
amounts from OPEB	914,390.00	782,327.00
DEFERRED INFLOWS OF RESOURCES- Deferred		
amounts from Leases	2,285,211.37	2,163,350.89
Total Deferred Inflows of Resources	3,375,877.37	3,086,335.89
Not Position:		
Net Position: INVESTED IN CAPITAL ASSETS, NET RELATED DEBT	15,401,575.98	16,024,988.21
UNRESTRICTED	4,590,391.99	5,174,865.20
RESTRICTED	-,000,001.00	5,17 1,000.20
Total Net Position	19,991,967.97	21,199,853.41
=		

STATEMENTS OF REVENUE, EXPENSES AND CHANGES IN NET POSITION For One Month Ending July 31, 2024 and July 31, 2025

	Last Year	Current	Last Year			Actual 7/31/2025
	Current Month	Month	YTD	Current YTD	Current	% of budget
	Actual	Actual	Actual	Actual	Budget	2025/26
	7/31/2024	7/31/2025	7/31/2024	7/31/2025	2025/26	8%
Operating Revenue:	547,014.68	568,447.28	547,014.68	568,447.28	6,092,986.00	9%
5	-					
Operating Expenses:						
Source of Supply	201,288.89	226,605.84	201,288.89	226,605.84	2,160,412.00	11%
Pumping	5,920.48	57,757.76	5,920.48	57,757.76	133,495.00	43%
Treatment	6,346.76	5,933.86	6,346.76	5,933.86	95,582.00	6%
Transmission & Distribution	14,345.30	34,001.27	14,345.30	34,001.27	700,407.00	5%
Customer Accounts	6,799.82	14,302.16	6,799.82	14,302.16	223,294.00	6%
Administrative and General	214,499.26	304,152.44	214,499.26	304,152.44	2,072,614.00	15%
Capital Improvements	154,511.75	154,511.75	154,511.75	154,511.75	1,874,006.00	8%
Other	7,411.62	11,547.27	7,411.62	11,547.27	98,875.00	12%
TOTAL OPERATING EXPENSES	611,123.88	808,812.35	611,123.88	808,812.35	7,358,685.00	11%
OPERATING INCOME (LOSS)	(64,109.20)	(240,365.07)	(64,109.20)	(240,365.07)	(1,265,699.00)	19%
Non Operating Payanuss	31,413.50	35.799.02	31,413.50	35,799.02	1,446,658.00	3%
Non-Operating Revenues Non-Operating Expenses	31,413.30	800.00	51,415.50	800.00	28,014.00	3%
NET NON-OPERATING		000.00			20,0 : 1100	70
REVENUES (EXPENSES)	31,413.50	34,999.02	31,413.50	34,999.02	1,418,644.00	3%
NET INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS	(32,695.70)	(205,366.05)	(32,695.70)	(205,366.05)	152,945.00	-134%
SYSTEM BUY IN FEE			12,055.00	-		
CAPITAL CONTRIBUTIONS						
NET INCOME (LOSS) IN NET I	(20,640.70)	(205,366.05)				
NET POSITION-BEGINNING O	20,012,608.67	21,405,219.46				
NET POSITION-END OF PERI	OD		19,991,967.97	21,199,853.41		

STATEMENTS OF REVENUE AND EXPENSES

For One Month Ending July 31, 2024 and July 31, 2025

F	or One Month End	uing July 31, 202	4 and July 31, 2	025		Actual
	Last Year	Current	Last Year			Actual 7/31/2025
	Current Month	Month	YTD	Current YTD	Current	% of budget
	Actual	Actual	Actual	Actual	Budget	2025/26
	7/31/2024	7/31/2025	7/31/2024	7/31/2025	2025/26	8%
OPERATING REVENUES						
SALES-WATER	327,077.52	335,756.56	327,077.52	335,756.56	3,289,482.00	10%
SALES-READINESS TO SERVE	215,162.05	228,746.96	215,162.05	228,746.96	2,733,327.00	8%
SALES-MISCELLANEOUS	4,775.11	3,943.76	4,775.11	3,943.76	35,854.00	11%
LEASE-WATER RIGHTS	-	-	-	-	34,323.00	0%
TOTAL OPERATING REVENUES	547,014.68	568,447.28	547,014.68	568,447.28	6,092,986.00	9%
OPERATING EXPENSES	4.444.00	E 004 00	4.444.00	E 004 00	074 000 00	00/
PURCHASED WATER	4,141.00	5,861.30	4,141.00	5,861.30	271,633.00	2%
GROUND WATER REPLENISHMENT ASSMT	122,325.04	126,856.68	122,325.04	126,856.68	1,103,284.00	12%
POWER	74,822.85	93,887.86	74,822.85	93,887.86	785,495.00	12%
TOTAL SOURCE OF SUPPLY	201,288.89	226,605.84	201,288.89	226,605.84	2,160,412.00	11%
LABOR-PUMPING	2,557.01	4,303.38	2,557.01	4,303.38	66,869.00	6%
MAINTENANCE-PUMPING	3,363.47	53,454.38	3,363.47	53,454.38	66,626.00	80%
TOTAL PUMPING	5,920.48	57,757.76	5,920.48	57,757.76	133,495.00	43%
TOTAL POWPING	3,920.40	37,737.70	0,020.40	01,101.10	100,400.00	- 1070
MAINT & LABOR-TREATMENT	6,346.76	5,933.86	6,346.76	5,933.86	95,582.00	6%
TOTAL TREATMENT	6,346.76	5,933.86	6,346.76	5,933.86	95,582.00	6%
LABOR-TRANS & DISTRIBUTION	7,435.70	18,990.51	7,435.70	18,990.51	287,603.00	7%
MAINT-TRANS & DISTRIBUTION	11,322.27	1,433.76	11,322.27	1,433.76	208,926.00	1%
JOINT FACILITIES-WELL, LM CONDUIT&RES	11,420.09	32,586.75	11,420.09	32,586.75	423,601.00	8%
ORCHARD DALE PORTION	(15,832.76)	(19,009.75)	(15,832.76)	(19,009.75)	(219,723.00)	
TOTAL TRANSMISSION&DISTRIBUTION	14,345.30	34,001.27	14,345.30	34,001.27	700,407.00	5%
			0.700.00	14.000.40	040 047 00	70/
LABOR&MAINT-CUSTOMER ACCOUNTS	6,799.82	14,302.16	6,799.82	14,302.16	219,817.00	7%
UNCOLLECTIBLE ACCOUNTS			. =	14.000.40	3,477.00	0%
TOTAL CUSTOMER ACCOUNTS	6,799.82	14,302.16	6,799.82	14,302.16	223,294.00	6%
TOTAL OTHER OPERATING EXPENSES	33,412.36	111,995.05	33,412.36	111,995.05	1,152,778.00	10%
TOTAL SOURCE OF SUPPLY & OPERATING	004 704 05	220 600 00	224 704 25	220 600 00	3,313,190.00	10%
EXPENSES	234,701.25	338,600.89	234,701.25	338,600.89	3,313,190.00	10%
ADMINISTRATIVE & GENERAL EXPENSES						
LABOR-FIELD-SICK,VAC,HOLIDAY	3,794.02	8,380.56	3,794.02	8,380.56	84,398.00	10%
WAGES-MANAGEMENT	5,978.77	6,951.20	5,978.77	6,951.20	160,333.00	4%
WAGES-OFFICE	11,672.85	23,803.33	11,672.85	23,803.33	296,733.00	8%
WAGES-MGMT&OFFICE-SICK,VAC,HOLIDAY	2,134.91	8,876.47	2,134.91	8,876.47	99,073.00	9%
OFFICE SUPPLIES	2,674.93	1,947.24	2,674.93	1,947.24	29,511.00	7%
AUTO SERVICE	4,924.82	3,885.60	4,924.82	3,885.60	52,399.00	7%
BANK SERVICE CHARGE	113.85	774.61	113.85	774.61	11,052.00	7%
DUES & SUBCRIPTIONS	4,908.39	5,720.93	4,908.39	5,720.93	43,107.00	13%
BUILDING SERVICE	1,275.74	2,141.13	1,275.74	2,141.13	22,609.00	10%
OFFICE EQUIPMENT MAINT	3,179.79	6,168.55	3,179.79	6,168.55	37,112.00	17%
PROFESSIONAL SERVICES	11,378.00	20,731.16	11,378.00	20,731.16	126,760.00	16%
EDUCATION & MEETINGS	727.00	135.00	727.00	135.00	17,894.00	1%
EDUCATION & MEETINGS	121.00	133.00	727.00	100.00	17,007,00	1 70

STATEMENTS OF REVENUE AND EXPENSES

For One Month Ending July 31, 2024 and July 31, 2025

Actual

	Last Year	Current	Last Year		_	7/31/2025
	Current Month	Month	YTD	Current YTD	Current	% of budget
,	Actual	Actual	Actual	Actual	Budget	2025/26
	7/31/2024	7/31/2025	7/31/2024	7/31/2025	2025/26	8%
	075.00	075.00	075.00	075.00	64 740 00	40/
LEGAL	875.00	875.00	875.00	875.00	61,712.00	1%
UTILITIES	8,659.12	11,696.69	8,659.12	11,696.69	109,604.00	11%
ENGINEERING	260.00	-	260.00	40 400 04	66,949.00	0%
INSUR-AUTO,LIABILITY&PROPERTY	11,209.88	13,486.61	11,209.88	13,486.61	154,417.00	9%
INSUR-GROUP HEALTH & LIFE	16,866.23	18,857.05	16,866.23	18,857.05	229,403.00	8%
EMPLOYEE WORKERS COMPENSATION	548.24	284.97	548.24	284.97	30,356.00	1%
DENTAL	573.12	1,108.80	573.12	1,108.80	12,754.00	9%
RETIREMENT-CALPERS	4,969.55	19,092.11	4,969.55	19,092.11	164,700.00	12%
RETIREMENT-DEFERRED COMP	2,459.01	2,500.43	2,459.01	2,500.43	22,828.00	11%
RETIREMENT-CALPERS UNFUND ACCR LIAB	108,463.00	135,260.00	108,463.00	135,260.00	139,783.00	97%
MAINTENANCE-GENERAL PLANT	6,853.04	11,475.00	6,853.04	11,475.00	99,127.00	12%
CAPITAL IMPROVEMENTS	154,511.75	154,511.75	154,511.75	154,511.75	1,874,006.00	8%
PROPERTY TAXES	444.74	445.70	444.74	445.70	5,630.00	8%
PAYROLL TAXES	6,966.88	11,101.57	6,966.88	11,101.57	93,245.00	12%
TOTAL ADMIN & GENERAL EXP	376,422.63	470,211.46	376,422.63	470,211.46	4,045,495.00	12%
TOTAL OPERATING EXPENSES	611,123.88	808,812.35	611,123.88	808,812.35	7,358,685.00	11%
OPERATING INCOME (LOSS)	(64,109.20)	(240,365.07)	(64,109.20)	(240,365.07)	(1,265,699.00)	19%
NONOPERATING REVENUES						
INTEREST INCOME	20,021.05	22,824.08	20,021.05	22,824.08	268,764.00	9%
PROPERTY TAX INCOME	-	-	-	-	1,036,498.00	0%
RENT/LEASE INCOME	10,556.92	11,057.42	10,556.92	11,057.42	127,274.00	9%
OIL ROYALTIES	835.53	717.52	835.53	717.52	12,133.00	6%
MISCELLANEOUS INCOME	-	1,200.00	•	1,200.00	1,989.00	60%
GAIN ON ASSET SOLD					-	0%
TOTAL NONOPERATING REVENUES	31,413.50	35,799.02	31,413.50	35,799.02	1,446,658.00	3%
NONOPERATING EXPENSES						0%
LOSS ON INVESTMENT	-	-	-	800.00	9,900.00	8%
DIRECTORS FEES	-	800.00	-	000.00		
DIRECTORS EXPENSES	-	-	•	-	4,481.00	0%
ELECTION	•	-		-	13,633.00	0%
TOTAL NONOPERATING EXPENSES		800.00	-	800.00	28,014.00	3%
NET NONOPER REVENUES(EXPENSES)	31,413.50	34,999.02	31,413.50	34,999.02	1,418,644.00	3%
NET INCOME (LOSS) IN NET POSTION	(32,695.70)	(205,366.05)	(32,695.70)	(205,366.05)	152,945.00	-134%



La Habra Heights County Water District

AP Check Register (Current by Bank)

Check No.	Date	Status*	Vendor ID	Payee Name	Amount
BANK ID: 1	13100 - EF	T TRANSF	ERS		
1002956117	07/16/25	М	0130	CALPERS	\$5,186.66
1002956118	07/16/25	М	0130	CALPERS	\$2,062.77
1002966312	07/28/25	М	0130	CALPERS	\$1,086.00
1002972198	08/04/25	M	0130	CALPERS	\$5,186.66
1002972199	08/04/25	M	0130	CALPERS	\$2,062.77
1002972411	08/04/25	М	0130	CALPERS	\$134,174.00
1002979416	08/13/25	М	0130	CALPERS	\$80.00
1002979418	08/13/25	М	0130	CALPERS	\$5,186.66
1002979419	08/13/25	М	0130	CALPERS	\$2,062.77
				BANK 13100 REGISTER TOTAL:	\$157,088.29

BANK ID: 13110 - CHECKING-WELLS FARGO

47975	07/22/25	Р	0139	ACWA/JPIA	\$1,657.00
47976	07/22/25	Р	0385	ADMIRAL PEST CONTROL	\$203.00
47977	07/22/25	Р	0232	AICPA	\$650.00
47978	07/22/25	Р	0013	CANNINGS HARDWARE	\$321.05
47979	07/22/25	Р	0588	CARDMEMBER SERVICE	\$90.00
47980	07/22/25	Р	0160	CENTRAL BASIN WATER ASSOC	\$1,464.04
47981	07/22/25	Р	0432	CHARTER COMMUNICATIONS	\$599.00
47982	07/22/25	Р	0441	CINTAS CORPORATION	\$75.92
47983	07/22/25	Р	0145	CIVILTEC ENGINEERING INC	\$2,542.50
47984	07/22/25	Р	0558	CONEXWEST	\$230.95
47985	07/22/25	Р	0062	ENERGY CONTROL HVAC	\$297.00
47986	07/22/25	Р	0464	ENVIROKLEEN USA	\$650.00
47987	07/22/25	Р	0389	FRONTIER COMMUNICATIONS	\$900.00
47988	07/22/25	Р	0099	GRAINGER INC	\$24.38
47989	07/22/25	Р	0369	HIGHROAD INFO TECHNOLOGY	\$2,475.00
47990	07/22/25	Р	0153	HOME DEPOT CR SERVICES	\$815.86
47991	07/22/25	Р	0252	INFOSEND, INC	\$1,706.28
47992	07/22/25	Р	0133	KONICA MINOLTA	\$133.03
47993	07/22/25	Р	0051	LINCOLN FINANCIAL GROUP	\$3,484.44
47994	07/22/25	Р	0581	MICHAEL GUALTIERI	\$150.00
47995	07/22/25	Р	0231	O'REILLY AUTO PARTS	\$295.86
47996	07/22/25	Р	0534	ODP BUSINESS SOLUTIONS, LLC.	\$65.13
47997	07/22/25	Р	0495	PUBLIC WATER AGENCIES GROUP	\$875.00
47998	07/22/25	Р	0373	RUSH TRUCK CENTER	\$300.00
47999	07/22/25	Р	0258	S&J SUPPLY CO, INC	\$7,844.12
48000	07/22/25	Р	0147	SAN GABRIEL VALLEY WATER CO	\$42.16
48001	07/22/25	Р	0068	SOUTHERN CALIF EDISON CO	\$22,184.67
48002	07/22/25	Р	0477	STURDIVAN EMERGENCY MGMT	\$4,642.58
48003	07/22/25	Р	0268	UNIVAR USA, INC	\$1,941.51
48004	07/22/25	Р	0577	WARE DISPOSAL	\$331.13
48005	07/22/25	P	0016	WATER REPLENISHMENT DISTRICT	\$95,327.18
48006	07/22/25	Р	0016	WATER REPLENISHMENT DISTRICT	\$8,482.00
48007	07/22/25	Р	0094	WECK LABORATORIES, INC	\$1,814.00
48008	08/05/25	Р	0116	ACWA-JPIA	\$19,057.53
48009	08/05/25	Р	0139	ACWA/JPIA	\$33,538.31
48010	08/05/25	Р	0353	ARCO BUSINESS SOLUTIONS	\$2,712.93
48011	08/05/25	Р	0013	CANNINGS HARDWARE	\$51.75
48012	08/05/25	Р	0570	CAPIO	\$45.00
48013	08/05/25	Р	0014	CENTRAL BASIN MWD	\$3,110.01
48014	08/05/25	P	0441	CINTAS CORPORATION	\$75.92
48015	08/05/25	Р	0145	CIVILTEC ENGINEERING INC	\$4,727.50
48016	08/05/25	Р	0558	CONEXWEST	\$228.86
48017	08/05/25	Р	0575	D.L. AUTO, INC.	\$371.71
48018	08/05/25	Р	0164	EXCEL TELEMESSAGING	\$150.00
48019	08/05/25	P	0389	FRONTIER COMMUNICATIONS	\$103.20
48020	08/05/25	Р	0569	GOTO COMMUNICATIONS, INC.	\$352.43
48021	08/05/25	Р	0032	HACH COMPANY	\$2,028.30

La Habra Heights County Water District

AP Check Register (Current by Bank)

Check No.	Date	Status*	Vendor ID	Payee Name	Amount
48022	08/05/25	Р	0263	HI-WAY SAFETY, INC	\$3,047.65
48023	08/05/25	Р	0369	HIGHROAD INFO TECHNOLOGY	\$5,895.00
48024	08/05/25	Р	ONETIM	JESUS MEDINA	\$250.73
48025	08/05/25	Р	0402	L G HOLDINGS, INC	\$1,586.38
48026	08/05/25	Р	0051	LINCOLN FINANCIAL GROUP	\$3,379.88
48027	08/05/25	Р	0453	MATTHEW CERDA	\$90.00
48028	08/05/25	Р	0430	MICHAEL SILANDER	\$3,500.00
48029	08/05/25	Р	0258	S&J SUPPLY CO, INC	\$1,147.15
48030	08/05/25	Р	0068	SOUTHERN CALIF EDISON CO	\$94,555.74
48031	08/05/25	Р	0477	STURDIVAN EMERGENCY MGMT	\$9,285.16
48032	08/05/25	Р	0427	TPX COMMUNICATIONS	\$4,323.08
48033	08/05/25	Р	0592	TRENCH SAFETY RENTALS	\$87.45
48034	08/05/25	Р	0466	TRI COUNTY PUMP COMPANY	\$51,868.00
48035	08/05/25	Р	0078	UNDERGROUND SERVICE ALERT	\$176.00
48036	08/05/25	Р	0078	UNDERGROUND SERVICE ALERT	\$695.63
48037	08/05/25	Р	0268	UNIVAR USA, INC	\$1,979.34
48038	08/05/25	Р	0562	VERIZON	\$500.96
48039	08/05/25	Р	0386	VERIZON WIRELESS	\$944.08
48040	08/05/25	Р	0016	WATER REPLENISHMENT DISTRICT	\$105,054.80
48041	08/05/25	P	0094	WECK LABORATORIES, INC	\$2,042.00
48042	08/05/25	Р	0591	ZENNER USZ, INC.	\$17,387.88
48043	08/20/25	Р	0385	ADMIRAL PEST CONTROL	\$203.00
48044	08/20/25	P	ONETIM	BRASH ENGINEERING	\$1,106.38
48045	08/20/25	Р	0013	CANNINGS HARDWARE	\$178.36
48046	08/20/25	P	0014	CENTRAL BASIN MWD	\$2,751.29
48047	08/20/25	P	0432	CHARTER COMMUNICATIONS	\$599.00
48048	08/20/25	Р	0441	CINTAS CORPORATION	\$98.80
48049	08/20/25	P	0518	CLIFTON LARSON ALLEN LLP	\$2,100.00
48050	08/20/25	Р	0558	CONEXWEST	\$228.86
48051	08/20/25	Р	0464	ENVIROKLEEN USA	\$650.00
48052	08/20/25	Р	0580	EXCEL BACKFLOW SERVICE, INC.	\$80.00
48053	08/20/25	Р	0389	FRONTIER COMMUNICATIONS	\$900.00
48054	08/20/25	P	0569	GOTO COMMUNICATIONS, INC.	\$424.79
48055	08/20/25	Р	0099	GRAINGER INC	\$620.99
48056	08/20/25	Р	0369	HIGHROAD INFO TECHNOLOGY	\$108.08
48057	08/20/25	P	0153	HOME DEPOT CR SERVICES	\$1,605.16
48058	08/20/25	Р	0252	INFOSEND, INC	\$3,633.59
48059	08/20/25	Р	0133	KONICA MINOLTA	\$133.03
48060	08/20/25	P	0579	KONICA MINOLTA BUSINESS SOL.	\$74.41
48061	08/20/25	P	0051	LINCOLN FINANCIAL GROUP	\$3,379.88
48062	08/20/25	P	0453	MATTHEW CERDA	\$95.20
48063	08/20/25	P	0593	MICHAEL TAFOLLA	\$60.00
48064	08/20/25	P	0174	MICHELLE PEREZ	\$100.80
48065	08/20/25	Р	0503	MICHELLE SAVAGE	\$213.60
48066	08/20/25	P	0534	ODP BUSINESS SOLUTIONS, LLC.	\$80.06
48067	08/20/25	P	0258	S&J SUPPLY CO. INC	\$1,079.04
48068	08/20/25	P	0415	SAMUEL MUNOZ	\$1,500.00
48069	08/20/25	P	0147	SAN GABRIEL VALLEY WATER CO	\$64.11
48070	08/20/25	P	0068	SOUTHERN CALIF EDISON CO	\$25,174.90
48071	08/20/25	P	0267	STAMPS BY MAIL	\$156.00
48072	08/20/25	P	0094	WECK LABORATORIES, INC	\$312.00
.50,2	00,20,20			BANK 13110 REGISTER TOTAL:	\$584,676.48
l					, , , , , , , , , , , , , , , , , , ,
				GRAND TOTAL:	\$741,764.77

^{*} Check Status Types: "P" - Printed; "M" - Manual; "V" - Void (Void Date); "A" - Application; "E" - EFT** Denotes broken check sequence.

Michael Silander

Attorney at Law 3625 E. Thousand Oaks Blvd., Suite 224 Westlake Village, CA 91362 **INVOICE**

DATE: JULY 1, 2025

TO:

La Habra Heights County Water District 1271 Hacienda Road La Habra Heights, CA 90631 **PLEASE REMIT PAYMENT TO:**

Michael Silander 3625 E. Thousand Oaks Blvd., Suite 224 Westlake Village, CA 91362

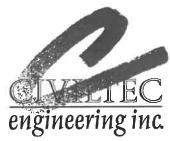
SPECIFICATIONS:

LHHCWD/TOTAL

Invoice for legal services rendered in June 2025.

MATTER	HOURS	AMOUNT
Transactional - General	18.0	\$2,250.00
Retainer	Flat fee	\$1,250.00
		TOTAL: \$3,500.00

Please make all checks payable to Michael Silander
If you have any questions concerning this invoice,
please email michael@silanderlaw.com or call 805-490-9247



Civil, Water, Wastewater, Drainage and Transportation Engineering

Construction Management • Surveying

California • Arizona

July 23, 2025

La Habra Heights County Water District 1271 North Hacienda Road La Habra Heights, CA 90631

Attention:

Joe Matthews, General Manager

Subject:

Engineering Activities for the Month of June 2025

Invoice Backup Support - Billing Period through June 30, 2025

Dear Mr. Matthews:

The La Habra Heights County Water District requires Engineering Support from CIVILTEC engineering, inc. (Civiltec) at times on various projects. This work is provided on a time and materials basis when requested and directed by LHHCWD management. Following is an explanation of time spent backing up the June 2025 invoicing. The numbering system is the Civiltec project number and tracking system.

2024140.00 – General Engineering Support FY24-25. This project has been established to aid the District in general engineering inquiries, participate in meetings, hydraulic modeling and calibration and overall engineering support. The total budget for General Engineering Support has been established at \$25,000.00 for each Fiscal Year. Below is an accounting of expenditures under this *Civiltec* job number for FY 2024-25.

There were expenditures of \$2,327.50.00 in June 2025. The remaining budget is \$12,630.00. The *Civiltec* team worked with Joe Mathews regarding planning for a new GIS platform by scanning maps, reviewed the services for El Cajonita Drive, and assessed electrical documentation for Plant 1 and Plant 5. This is the final invoice for FY 24-25. A new job number with a budget reset has been set up for FY 25-26.

2024141.00 – Engineering Fire flow Modeling FY24-25. This project has been established to aid the District with computer model simulations for fire flow requests by LHHCWD customers. Below is an accounting of expenditures under this *Civiltec* job number for FY 2024-25. This is the final invoice for FY 24-25. A new job number with a budget reset has been set up for FY 25-26.

There were expenditures in the month of June 2025 totaling \$2,400.00. We have set up project numbers per fire flow simulation. We are using this main number 2024141 and have put on extensions starting with .01 for the first request. This is the final invoice for FY 24-25. A new job number with a budget reset has been set up for FY 25-26.

La Habra Heights County Water District Mr. Joe Matthews, General Manager Engineering Activity Report for June 2025 July 23, 2025 Page 2



2024141.27	Fire Flow Modeling- 359 West Rd	\$600.00
2024141.28	Fire Flow Modeling- 1581 Le Flore Dr	\$600.00
2024141.29	Fire Flow Modeling- 1352 Dorothea Road	\$600.00
2024141.30	Fire Flow Modeling- 948 Picaacho Dr.	\$600.00

2022169.00 – Well No. 12 Well Siting Study. LHHCWD plans to drill a new well in the Judson Well Field. The overall budget for the project is \$157,770.00. There were no expenditures in June 2025. The District is currently considering the destruction of Well No. 9 and civil improvements to the Well No. 9 discharge pit. The remaining budget is \$27,946.50.

2024807.00 – PFAS Grant Application. LHHCWD is working with WRD to secure grant funding for a new PFAS Treatment Plant. Grace Kast is preparing the grant funding applications to WRD and assisting with the EPA grant. *Civiltec* staff is supporting Ms. Kast with as needed cost estimating and preparing exhibits. The budget established for the *Civiltec* effort is \$15,915.00. There were no expenditures in the month of June 2025. The remaining budget is \$906.25.

2024814.00 – PFAS Treatment Plant Design. We have slowed the development of the final design documents until proposals from treatment systems suppliers are received, a supplier selected, and supplier equipment data sheets obtained. This approach will allow the project team to have in hand the supplier's equipment submittals for incorporation into the final design documents and the procurement schedule which will provide the ability to better forecast the required timing of obtaining a general contractor for installation. We are on standby awaiting the District's decision to move forward with the RFP. The budget established for the *Civiltec* effort is \$421,360.00. There were no expenditures in the month of June 2025 totaling. The remaining budget is \$111,427.00.

I hope this information helps with your processing of the project invoices. Please let me know if you have any questions.

Very truly yours,

CIVILTEC engineering, inc.

W. David Byrum, P.E.

President, Principal Engineer

X:\Agency\CA\Water District\LaHabraHeightsCoWD\Engineering Backups\La Habra Heights CWD June 2025 Work docx

Credit Card Transactions

ACCOUNT ACTIVITY

Date of Transaction	Merchant Name or Transaction Description	\$Amount
06/28	Payment Thank You Image Check	-355.22
06/26	EB* ANNUAL JOINT MEETI 801-413-7200 CA CBWA Lunch Meeting for Joe M.	25.00
07/01	July 2025 Meeting 8887643480 ca- SCWUA Luncheon for Joe M.	40.00
07/03	EB* ANNUAL JOINT MEETI 801-413-7200 CA - CBWA Lunch Meeting for Ivan R.	25.00

REPORT OF SUPERINTENDENT

MEMORANDUM

DATE: 8/21/25

TO: JOE MATTHEWS, GENERAL MANAGER

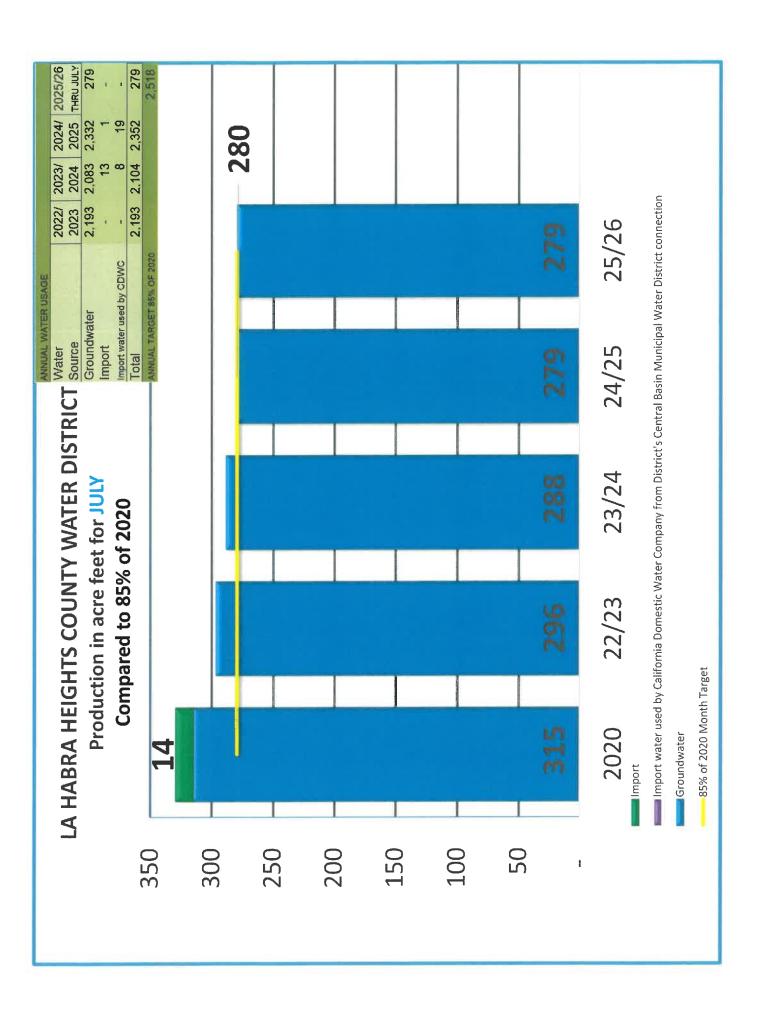
& BOARD OF DIRECTORS

FROM: IVAN RAMIREZ, SUPERINTENDENT

SUBJECT: SUPERINTENDENT'S REPORT FOR AUGUST 2025

System and Equipment Maintenance

- Repaired three service leaks, two main leaks, and replaced one rusty hydrant on Whitehill Drive.
- Noble has completed the scanning of all of our maps for our GIS mapping system.
- Brkich Construction abandoned the 3-inch steel line that fed customers at 2085 and 2111 El Cajonita. Their services have been relocated to our 6-inch A.C. water main, this work has resolved our water quality issues with these customers.



DISCUSS AND APPROVE DISTRICT'S CLASS A DRIVERS LICENSE SALARY POLICY

MEMORANDUM

DATE: AUGUST 26, 2025

TO: BOARD OF DIRECTORS

FROM: JOE MATTHEWS, SECRETARY/GENERAL MANAGER

SUBJECT: REVISE EMPLOYEE POLICIES AND PROCEDURES TO

ESTABLISH CLASS A LICENSE COMPENSATION BONUS

The Board requested I research Class A license compensation at other agencies for consideration of Class A license compensation for District employees. I reviewed Class A license policy and compensation at eight agencies. Four of the eight agencies pay a bonus without having vehicles in the fleet that require a Class A license. Only Walnut Valley Water District has mobile emergency generators like ours that require a Class A license for transportation.

Our District has four emergency power generators that require a Class A license for transportation. We have three employees currently holding Class A licenses. They constantly train in transporting our generators to all our facilities and how to use them.

The following page shows the compensation of other agencies, and the District being one of only two agencies having equipment requiring a Class A license.

I propose offering a 3% pay increase for any employee other than the General Manager who voluntarily holds or obtains a Class A license and is required to drive vehicles for the District. If having a Class A license is made mandatory, I recommend offering a 5% increase.

For reference, we offer a 5% pay increase for a T-2 water treatment certificate for anyone other than temporary employees, Utility Worker II and above, and any management position, even if they are not assigned to work in the field.

AGENCY	CLASS A LICENSE PAY INCENTIVE PER CLASS A LICENSE	
City of Whittier No Class A vehicles in fleet	Additonal \$100 per month	\$1,200 annual
City of Fullerton No Class A vehicles in fleet	Additonal \$50 per pay period (every 2 weeks)	\$1,300 annual
City of Seal Beach No Class A vehicles in fleet	Additonal \$50 per pay period (every 2 weeks)	\$1,300 annual
Valley County Water District No Class A vehicles in fleet	Additonal \$100 per month	\$1,200 annual
Orchard Dale Water District No Class A vehicles in fleet	N/A	N/A
Rowland Water District No Class A vehicles in fleet	N/A	N/A
San Gabrial County Water District No Class A vehicles in fleet	N/A	N/A
Walnut Valley Water District Own large emergency generators that require a class A license	5% increase through 6/30/27 \$161 - \$356 per pay period (estimated) On 7/1/27 the license becomes mandatory with pay scale reflecting	\$4,193 - \$9,240 annual
La Habra Heights County Water District Own large emergency generators that require a class A license	Proposed 3% bonus increase Must keep Class A to continue to receive increase \$81 to \$182 per pay period	\$2,093 - \$4,722 annual

\$3,510 - \$7,878 annual

Propsed 5% increase if Class A becomes mandatory \$135 to \$303 per pay period

DISCUSS AND APPROVE MISCELLANEOUS FEE'S

MEMORANDUM

To: Joe Matthews From: Tammy Wagstaff Date: August 19, 2025 RE: Miscellaneous fees

Using the 2023 Rate Study model by IB Consulting, staff calculated the miscellaneous fees that customers are charged for various job tasks. I used the attached format provided by IB Consulting to calculate the fees. These fees are rounded up from the attached calculations.

Below are the miscellaneous fees:

	Previous fee	Proposed fee
Late Charge	7% of balance	7% of balance
Flow Restriction Delinquent Charge	\$ 150.00	\$ 220.00
Returned Payment Charge-NSF	\$ 50.00	\$ 115.00
Door Tag Fee	\$ 50.00	\$ 75.00
Water Availability Charge	\$ 600.00	\$ 670.00
Meter Certification Fee	\$ 530.00	\$ 500.00
Fire Hydrant-set/remove/relocate Fee	\$ 80.00	\$ 90.00
Meter Clear Out Fee-brush removal	\$ 390.00	\$ 290.00
Fire Service Charge	\$ 32.41/inch	\$ 32.41/inch
Fire Hydrant Meter Deposit	\$ 1,500.00	\$ 2,000.00
Increase/decrease Meter Size Deposit	\$ 620.00	\$ 620.00
System Buy-In-Fee		
Meter Size		
1"	\$ 12,055.00	\$ 12,055.00
1.5"	\$ 24,111.00	\$ 24,111.00
2"	\$ 38,577.00	\$ 38,577.00
3"	\$ 84,387.00	\$ 84,387.00
4"	\$151,897.00	\$151,897.00
6"	\$313,438.00	\$313,438.00

Labor Costs				Travel Costs				Materials Costs		Late Charge Calculation	ntion
	Estimated										
	Hours of	FBHR			Distance	Mileage Rate					
Position	Labor	(\$/hr)	Labor Costs	Vehicles	Traveled (mi)	(\$/ml)	Travel Costs	Materials / Supplies	Materials Costs		Cost-Based
Customer Service/Accounting Clerk	0.07	\$92.97	\$6.50	None	κ.		Parties in	Placeholder	\$0.00	Labor Costs	\$10.76
Management Assistant/Accountant	0.04	\$106.29	\$4.25	None				Placeholder	\$0.00	Travel Costs	\$0.00
Placeholder	00:0	\$0.00	\$0.00	None				Maceholder	\$0.00	Materials Costs	\$0.00
Placeholder	00:00	\$0.00	\$0.00	None				Placeholder	\$0.00		
Placeholder	00:00	\$0.00	\$0.00	None				Placeholder	\$0.00		
Total Labor Costs			\$10.76	Total Travel Costs			\$0.00	Total Materials Costs	\$0.00	Late Charge	\$10.76
Flow Restriction Delinguent Charge		ı			ı						
Description:	Remove meter, add flow restrictor, and reconnect	d flow restrictor,	and reconnect								
										Flow Restriction Delinquent Charge	elinquent Charge
Labor Costs				Travel Costs				Materials Costs		Calculation	ation
	Estimated										
	Hours of	FBHR			Distance	Mileage Rate					
Position	Labor	(\$/ur)	Labor Costs	Vehicles	raveled (mr	(\$/mi)	Travel Costs	Materials / Supplies	Materials Costs		Cost-Based
		1.5°x									
	366				THE CO. L.	1000	- Spinishing				
Customer Service/Accounting Clerk	0.02	\$92,92	\$1.85	1st Vehicle	10 miles	\$0.70	\$7.00	Door hanger	\$0.21	Labor Costs	\$202.93
Management Assistant/Accountant	0.02	\$106,29	\$2.13	1st Vehicle	10 miles	80.70	57.00	Placeholder	50.00	Iravel Costs	514.00
Utility Worker II	1.50	\$132.63	\$198.95	None				Placeholder	00.00	Materials Costs	\$0.21
Placeholder	000	\$0.00	00:05 00:05	None				Placeholder	\$0.00		
										Tiller of the last	
			\$202.93				\$14.00		\$0.21	Delinquent	\$217.14
Total Labor Costs				Total Travel Costs				Total Materials Costs		Charge	
Returned Payment Chargo - NSF					The same of					STATE	ĺ
Description:	NSF Fee										
Labor Costs				Travel Costs				Materials Costs		Returned Payment Charge - NSF Calculation	nt Charge - NSF atlon
	Estimated										
	Hours of	FBHR			Distance	Mileage Rate					
Position	tabor	(\$/hr)	Labor Costs	Vehicles	Traveled (ml)		Travel Costs	Materials / Supplies	Materials Costs		Cost-Based
Customer Service/Accounting Clerk	0.42	\$40.92	\$39.07	1st Vehicle	10 miles	\$0.70	\$7.00	Paper	\$0.01	Labor Costs	\$83.23
Utility Worker II	0.50	\$88.42		None				Envelope	\$0.02	Travel Costs	\$7.00
Placeholder	0.00	\$0.00		Nane				Reply Envelope	\$0.02	Materials Costs	\$22.2
Placeholder	00:00	\$0.00		None				Postage	\$0.78		
Placeholder	00'0	\$0.00	\$0.00	None				Bank Charges	\$21.37		
			\$83.23				\$7.00		\$22.20	Returned Payment Charge -	\$112.43

Description:	Non-Payment and Flow Restrictions Door Tags	low Restrictions D	oor Tags								
Labor Costs				Travel Costs				Materials Costs		Door Tag Fee - Past due / NSF Calculation	due / NSF
Position	Estimated Hours of Labor	FBHR (\$/hr)	Labor Costs	Vehicles	Distance M Traveled (mi)	Distance Mileage Rate aveled (mi) (\$/mi) Travel Costs	Travel Costs	Materials / Supplies Materials Costs	Materials Costs	8	Cost-Based
Customer Service/Accounting Clerk Management Assistant/Accountant Utility Worker II Placeholder Placeholder Total Labor Costs	0.21 0.12 0.40 0.00	\$92.92 \$106.29 \$88.42 \$0.00 \$0.00	\$19.51 \$12.75 \$35.37 \$0.00 \$0.00	1st Vehicle None None None None Total Travel Costs	10 miles	\$0.70	\$7.00	Door Hanger Placeholder Placeholder Placeholder Placeholder Proteil Materials Costs	\$0.21 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	Labor Costs Travel Costs Materials Costs Door Tag Fee -	\$67.64 \$7.00 \$0.21

Door Tag Fee - Past due / NSF

Water Availability Charge

Pescription: Pass-Through charge from third-party vendor to certify that fire flow is available for new build or addition

Labor Costs				Travel Costs				Materials Costs		Water Availability Charge Calculation	ity Charge Ion
Position	Estimated Hours of Labor	F8H (5/hr)	Labor Costs	Venicles	Distance Traveled (mi)	Mileage Rate (\$/mil)	Trave Costs	Materials / Suppiles	Materials Costs		Cost-Based
Customer Service/Accounting Clerk Superintendent Placeholder Placeholder Placeholder	0.0	\$92.92 \$161.29 \$0.00 \$0.00	\$18.58 \$48.39 \$0.00 \$0.00	1st Vehicle None None None				Engineering Płaceholder Płaceholder Płaceholder	\$500.00	Labor Costs Travel Costs Materials Cost:	\$66.97 \$0.00 \$600.00
Total Labor Costs		Ontario	\$66.97	Total Travel Costs			\$0.00	Total Materials Costs	\$600.00	Water Availability Charge	\$666.97
Meter Certification Fee hescription: Pull Meter, Meter is Tested, and Meter is Reinstalled Labor Costs	installed			Travel Costs				Materials Costs		Meter Certification fee Calculation	Fee Calculatio
Position	Estimated dours of Labor	FBHR (S/hr	Labor Costs	Vehicles	Distance Traveled (mi)	Mieage Rate (\$/m)	Tra ei Costs	Materials / Supplies	Materials Costs		Cost-Based
Customer Service/Accounting Clerk Utility Worker II Superintendent Placeholder Placeholder	0.2 0.2 0.0 0.0	\$92.92 \$88.42 \$161.29 \$0.00 \$0.00	\$18.58 \$176.84 \$32.26 \$0.00 \$0.00	1st Vehicle 1st Vehicle None None	10 miles 10 miles	\$0.70	\$7.00	Meter Test Vendor Placeholder Placeholder Placeholder	\$250.00 \$0.00 \$0.00 \$0.00 \$0.00	Labor Costs Travel Costs Materials Cost:	\$227.68 \$14.00 \$250.00
Total Labor Costs			\$227.68	Total Travel Costs			\$14.00	Total Materials Costs	\$250.00	Meter Certification Fee	\$491.68
Fire Hydrant Meter - Set/Removal/Relocate Jescription: Set / Removal / Relocate Labor Costs				Travel Costs				Materials Costs		Fire Hydrant Meter -	. Meter -
Position	Estimated Hours of Labor	FBHR (5/hr)	Labor Costs	Vehicles	Distance raveled (m)	Mileage Rate (S/mi)	Travel Costs	Materials / Supplies	Materials Costs		Cost-Based
Utility Worker II Customer Service/Accounting Clerk Placeholder Placeholder	2. C.	\$88.42 \$92.92 \$0.00 \$0.00	\$44.21 \$27.87 \$20.00 \$0.00	1st Vehicle 1st Vehicle None None	10 miles 10 miles	\$0.70	\$7.00	Service order paper Placeholder Placeholder Placeholder	\$0.00 \$0.00 \$0.00 \$0.00	Labor Costs Travel Costs Materials Cost:	\$72.09 \$14.00 \$0.01

Labor Costs				Travel Costs				Materials Costs		Set/Removal/Relocate Calculation	etel - e Calculation
Position	Esumated Hours of Labor	FBHP (5/hr)	Labor Costs	Vehicles	Distance N	Vileage Rate (S/mi)	Distance Mileage Rate raveied (m) (5/m) Tra el Costs	Materials / Supplies Materials Costs	Materials Costs	0	Cost-Based
Utility Worker II	0.5	\$88,42	\$ \$44.21	1st Vehicle	10 miles	\$0.70	\$7.00	Service order paper	\$0.01	Labor Costs	\$72.09
Customer Service/Accounting Clerk	0.3	\$92.9		1st Vehicle	10 miles	\$0.70		Placeholder	20.00	Travel Costs	\$14.00
Piaceholder	0.0	\$0.00		None				Placeholder	\$0.00	Materials Cost:	\$0.01
Placeholder	0.0	\$0.00		None				Placeholder	\$0.00		
Placeholder	0.0	\$0.00		None				Placeholder	\$0.00		
Total Labor Costs			\$72.09	Total Travel Costs			\$14.00	Total Materials Costs	\$0.01	Fire Hydrant Meter - Set/Removal/Rel ocate	\$86.10

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Labor Costs				Travel Costs				Materials Costs		Meter Clear Out Calculation	lation
Position	Estimated Hours of Labor	FBHR (\$/hr)	Labor Costs	Vehicles	Distance Mileage Rate Traveled (mi) (5/mi) Travel Costs	Mileage Rate (5/m)	Traver Costs	Materials / Supplies Materials Costs	Materials Costs	d	Cost-Based
	-107	100	STATE OF THE PARTY		100	100	(ICPONAL)				
Customer Service/Accounting Clerk	1.0	\$92.92		1st Vehicle	10 miles	\$0.70	\$7.00	Postage	\$0.78	Labor Costs	\$269.76
Utility Worker II	2.0	\$88.42		None				Paper	\$0.01	Travel Costs	\$7.0
Placeholder	0.0	\$0.00		None				Window envelope	\$0.02	Materials Cost:	\$7.6
Placeholder	0.0	\$0.00	\$0.00	None				Reply envelope	\$0.02		
Placeholder	0.0	\$0.00		None				Certified letter/Return			
				1			40.00				den a man

DISCUSS AND APPROVE GK CONSULTING REVISED PROPOSAL FOR EPA GRANT ADMINISTRATION

MEMORANDUM

DATE: AUGUST 26, 2025

TO: BOARD OF DIRECTORS

FROM: JOE MATTHEWS, SECRETARY/GENERAL MANAGER

SUBJECT: PROPOSAL TO INCREASE THE BUDGET FOR GK

CONSULTING PFAS TREATMENT EPA GRANT APPLICATION

ASSISTANCE

The District's contract with GK Consulting for the EPA Grant application assistance will meet its approved amount sooner now that we are working directly with the EPA. The first agreement was based on time and materials at a rate of \$130.00 per hour, not to exceed \$6,500.00. The term of the contract was two years, ending in December 2025.

Last August, we amended that contract and approved adding 50 more hours at the same rate of \$130.00 per hour, not to exceed an additional \$6,500.00. This was to account for the unanticipated additional hours needed for working with both Water Replenishment District (WRD) and the EPA. The term was also extended to June 30, 2026.

Now that WRD has been removed from the EPA grant we are responsible for working directly with the EPA, causing a change in scope and hours needed to fulfill the contract. Grace Kast has submitted a proposal to amend the contract to fund the remainder of the application and post-award process, based on her experience performing similar services involving EPA.

Grace has proposed an additional 65 hours at the same hourly rate of \$130.00 per hour with a not-to-exceed amount of \$8,450.00 to fulfill the revised scope of work and extending the contract term another year to June 30, 2027.

Please see the original contract and the amendment, in addition to this latest proposal for your review.

Due to the complexity of the services needed, I recommend approving the amended contract with GK Consulting.



July 30, 2025

PROPOSED AMENDMENT #2

Mr. Joe Matthews La Habra Heights County Water District 127 N. Hacienda Road La Habra Heights, CA 90631

Dear Mr. Matthews:

GK Consulting, Inc ("GKC") is pleased to submit this letter proposal, as requested, to amend our current contract for services in support of the LHHCWD PFAS Treatment EPA Grant Application and Post-Award Services. This proposal, if accepted, would be Amendment 2 of the contract.

This amendment proposal adds a new scope of work not previously included and revises the original scope to remove WRD. Given the recent news from WRD/EPA regarding the direct recipient arrangement for the EPA Grant, the level of effort will increase significantly for professional grant management services. The revised scope will include the following:

1) NEW SCOPE ADDITION

Grant Transition

Coordination and collection of all past WRD/EPA work products and written communications. Organization of all data collected. During the transition period, GKC will begin working directly with EPA (rather than WRD) to update the application documents to reflect the direct relationship between LHHCWD and EPA with the ultimate goal of LHHCWD being awarded the EPA grant directly. As such, GKC will not be coordinating grant efforts with WRD to fulfill the grant requirements. Instead, GKC will now work directly with EPA on LHHCWD's behalf to complete the grant project.

2) ORIGINAL SCOPE CHANGES (redlined)

Grant Application and Award

- Continuous review of U.S. EPA Community Grants Guidelines and Application
- Coordinate with LHHCWD Engineers and Staff;
- Review all available planning documents and reports including budget and costs, schedule, and other data;
- Update grant application information as needed by EPA;
- Collect, manage, organize all project information and data, as necessary to complete the application, including technical data and analysis from technical experts, if needed;
- Coordinate information and documentation for requirements to meet grant funding application eligibility (i.e., CEQA/NEPA, Permits, Board Resolution(s), financial commitment for non-Federal cost share, letters of support, if needed);
- Submit final grant application and documents to EPA upon LHHCWD's final approval;
- Follow-up on grant application submittals, as needed and/or requested by LHHCWD or EPA.



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• Attend project/grant-specific meetings as requested - contingent upon availability. Virtual meetings preferred.

Grant Post-Award Management and Reporting

- Develop a smooth and seamless process for preparing and submitting information, reports, documents and reimbursement claims as required by EPA prior to, during and after project completion and grant terms;
- Collect, manage, and organize all project reports and grant eligible invoices and documents, as required by the grant;
- Prepare and submit all required reports and claims for reimbursement to EPA;
- Collect, manage, organize and prepare final completion reports, as required after completion of project;
- Coordinate funding matches with LHHCWD for grant reimbursement claims; and
- On-going communication/coordination with LHHCWD; conduct follow-up with EPA and respond to EPA inquiries, etc.

The general terms of the original contract remain the same. Changes to the contract are limited to scope revisions/additions, increase to the budget and a term extension. The current amended contract is for a not-to-exceed amount of \$13,000. Due to the unexpected change of LHHCWD being the direct grant recipient (rather than WRD), it is anticipated that GKC's grant management/coordination role and responsibilities will increase substantially. As of July 2025, the remaining budget is \$3,705 which is expected to be utilized quickly during the transition work.

SECOND AMENDMENT PROPOSAL TO CURRENT AMENDED CONTRACT: Based on the current status and expected changes, and barring further unexpected changes outside of GKC's control, GKC is estimating the need for an additional 65 hours at the same hourly rate of \$130/hr with a not-to-exceed amount of \$8,450 to fulfill the revised scope of work and to extend the contract term from June 30, 2026 to June 30, 2027. The amended total contract will then be for a total not-to-exceed amount of \$21,450 which will continue to be charged on an hourly basis with detailed invoices and the new term will end June 30, 2027.

If this is acceptable to LHHCWD, please sign below approving the amended contract as described above. LHHCWD's counter signature will serve as a notice-to-proceed.

Grace J. Kast, President, GK Consulting, Inc.	July 30, 2025 Date
Joe Matthews, General Manager, LHHCWD	Date





ORIGINAL AGREEMENT

Proposal for Grant Application and Grant A. agement Services

Prepared for:

La Habra Heights County Water District

PFAS Treatment Grant

Coordinate/Collect, Prepare, Submit Grant Application Data, Information and Reports as well as Post-Award Grant Management Services for the U.S. EPA Community Infrastructure Grant Application

Prepared by: Grace J. Kast GK Consulting, Inc.

Submitted on December 7, 2023





ORIGINAL AGREEMENT

I am pleased to provide a proposal to La Habra Heights County Water District "LHHCWD" for professional grant consulting services to coordinate/collect, prepare, submit grant application data, information and reports as well as for post-award grant management services for a grant from the U.S. EPA Community Infrastructure Grant Program. WRD is the direct recipient of the EPA grant and will reimburse costs to LHHCWD once received from EPA. This is a time and material proposal with a not-to-exceed dollar amount.

SCOPE OF SERVICES INCLUDED IN THIS PROPOSAL

Grant Application

- Review U.S. EPA Community Grants Guidelines and Application
 - Coordinate with WRD Staff and LHHCWD Engineers and Staff
- Review all available planning documents and reports including budget and costs, schedule, and other data;
 - Prepare and develop information for grant application as needed by WRD
 - Collect, manage, organize all project information and data, as necessary to complete both applications, including technical data and analysis from technical experts, if needed;
 - Coordinate information and documentation for requirements to meet grant funding application eligibility (i.e., CEQA/NEPA, Permits, Board Resolution(s), financial commitment for non-Federal cost share, letters of support, if needed);
 - Support and assist with final grant application submittal(s);
 - Follow-up on grant submittals, as needed and/or requested by LHHCWD.
- Attend project/grant-specific meetings as requested contingent upon availability. Virtual meetings preferred.

Grant Post-Award Management and Reporting

- Develop a smooth and seamless process for preparing and submitting information, reports, documents and reimbursement claims as required by WRD and EPA prior to, during and after project completion and grant terms;
- Collect, manage, and organize all project reports and grant eligible invoices and documents, as required by the grant;
- Prepare and submit reports and claims for reimbursement to WRD;
 Collect, manage, organize and prepare final completion reports, as required after completion of project;
- Coordinate funding matches with grant claims; AND
- On-going communication/coordination with WRD and LHHCWD; conduct follow-up with WRD and respond to WRD inquiries, etc.



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Fees and Term

ORIGINAL AGREEMENT

This proposal is based on a time and materials basis, assumes access to general and project-specific technical data, as well as schedule and cost data developed by others. Fees will be incurred for work performed and will be based on an hourly rate, pro-rated to the nearest quarter hour. Fees for this proposal are \$130 per hour up to a maximum of \$6,500. LHHCWD will be notified if additional time and work are needed for this contract within 30 days of meeting the maximum of \$6,500. Detailed invoices will be submitted for work completed during the previous month. Payment is due within 30 days of receipt of electronic invoice.

The term of this agreement is effective on date of authorized signature by LHHCWD and is good for two years. Additional one year terms may be added by consent of both parties in writing, with or without an increase in the not-to-exceed amount as described above. Either party may cancel this agreement at any time contingent on full payment of all work performed.

Insurance

I, at my own expense, will at all times carry, maintain, and keep in full force and effect Automobile Liability Insurance for any owned, non-owned or hired vehicle used in connection with the performance of this work and Comprehensive General Liability Insurance with minimum limits of one million dollars (\$1,000,000) per incident or accident for bodily injury, death and property damage and Workers' Compensation insurance as required by the State of California.

Conclusion

It is my pleasure to submit this proposal to LHHCWD for professional grant consulting services. If terms are acceptable, please sign, date and return this scope of work electronically to proceed.

Grace J. Kast, President, GK Consulting, Inc.

Michael Gualtieri, General Manager, LHHCWD

December 7, 2023

Date



August 13, 2024

AMENDMENT #1

Mr. Joe Matthews La Habra Heights County Water District 127 N. Hacienda Road La Habra Heights, CA 90631

Dear Mr. Matthews:

GK Consulting, Inc ("GKC") is pleased to submit this letter proposal, as you have requested, to amend our current contract for services in support of the LHHCWD PFAS Treatment EPA Grant Application and Post-Award Services.

This amendment proposal request does not change the scope and general terms of the original contract other than an increase to the budget and a term extension. The current contract is for a not-to-exceed amount of \$6,500 (see attached) for a 2-year term ending December of 2025. Due to the unexpected need for multi-agency coordination activities and many discussions/meetings to facilitate the development of the EPA Grant to the current point, the previously approved maximum budget will be expended before August 31, 2024. It is my hope that the application will be ready for submittal within 30 days from today (barring any unforeseen delays). Once it is submitted by WRD to EPA, GKC will continue to support the grant application process as well as post-award activities as described in the original contract to help ensure reports and invoices are submitted properly and that grant requirements are being met.

AMENDMENT PROPOSAL TO CURRENT CONTRACT: Based on the current status and barring unexpected delays outside of GKC's control, I am estimating the need for an additional 50 hours at the same hourly rate of \$130/hr with a not-to-exceed amount of \$6,500 to fulfill the scope of work and to extend the contract term to June 30, 2026. The amended total contract will then be for a total not-to-exceed amount of \$13,000 which will continue to be charged on an hourly basis with detailed invoices and the new term will end June 30, 2026.

If this is acceptable to LHHCWD, please sign below approving the amended contract as described above. LHHCWD's counter signature will serve as a notice-to-proceed.

Grace J. Kas. President, GK Consulting, Inc.

Jo Matthews, General Manager, LHHCWD

August 13, 2024

8/27/2024 Date

Date

DISCUSS AND APPROVE PFAS PUBLIC COMMUNICATIONS AGREEMENT WITH CV STRATEGIES

LA HABRA HEIGHTS COUNTY WATER DISTRICT

MEMORANDUM

DATE: AUGUAT 26, 2025

TO: BOARD OF DIRECTORS

FROM: JOE MATTHEWS, SECRETARY/GENERAL MANAGER

SUBJECT: PFAS PUBLIC COMMUNICATIONS AGREEMENT

The District is planning to hold public meetings to inform the community about PFAS in the Central Basin's groundwater. I met with CV Strategies, a well-regarded public communications firm with extensive experience in public outreach related to PFAS, to discuss our needs. This company comes highly recommended by several agencies that have contracted them for similar work. They provided multiple options for our consideration and will attend the board meeting to deliver a presentation.

Attached are proposals from CV Strategies for your review.

CVSTRATEGIES

CALIFORNIA | ARIZONA | UTAH

August 21, 2025

Joe Matthews General Manager La Habra Heights County Water District 1271 North Hacienda Rd. La Habra Heights, CA 90631 joe@lhhcwd.com

Project Goal: Provide comprehensive outreach on a retainer basis to help La Habra Heights County Water District educate customers through a redesigned website, quarterly newsletters, an informative Consumer Confidence Report and a community meeting about PFAS

Quote/Scope of Work

OUTREACH	DESCRIPTION	MONTHLY	MONTHLY
STRATEGY		HOURS	COST
PFAS educational Outreach	 Research the latest PFAS information regarding state and federal regulations, health impacts, District actions and responses and other details relevant to promoting accurate information for customers Provide a comprehensive list of key points for Directors and staff to share unified messages of accurate information with the public Develop postcards to inform LHHCWD customers about the time, location and topic of the community meeting Utilize key messages to create a visually-compelling and informative PowerPoint presentation Create flyers in English, Spanish, Korean and Simplified Chinese to distribute at the community meeting containing key messages Facilitate live Spanish, Korean and Simplified Chinese interpreters Provide in-person support during the live community meeting Ensure information shared at the community meeting is available online for future reference 	5.5	\$1,090

Office: 760.776.1766 Fax: 760.776.1760 info@cvstrat.com cvstrategies.com

Website Redesign		7.5	\$1,450
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Additional Support	future and potential outreach Monthly Subtotal	26	\$5,015
Additional Support	future and potential outreach		
	« Facilitate monthly meetings to discuss project progress and District needs « Provide strategic counseling on current,	2	\$375
Consumer Confidence Report	Provide digital and print-ready files of designed documents Translate and produce full 8-page versions in Spanish, Korean and Simplified Chinese		
	Confidence Report (CCR), including infographics, photography, icons and other design elements « Provide LHHCWD with review opportunities throughout the CCR creation process « Incorporate design and content revisions as needed	5.5	\$1,050
	Produce content to inform and educate LHHCWD customers about water quality and other key District messages Create a visually appealing 8-page Consumer		
Quarterly Digital Newsletters	 « Create compelling written articles promoting District news, programs, PFS information and other relevant messages beneficial to residents « Incorporate graphics, icons, photos, and other images to establish a colorful and visually appealing layout that captures readers' attention « Translate all content into Spanish, Korean and simplified Mandarin « Design a digital newsletter including all four languages « Create a multilingual bill insert promoting the newsletter, including a QR code to direct visitors to the online version 	5.5	\$1,050

» President –	•	» Specialist/Design/Video/Photography - \$175/hour
» Executives - » Directors -	•	» Translator – \$125/hour» Support Staff – \$100/hour
Strategies si Hard costs charge of 10 as printing, billed at the should be pa	hall be paid for all hours incurred by CV Strategie 0% (not to exceed \$250 p mailing, photography, vie published IRS rate. All seaid in full upon receipt.	s and expenses accrued up to the date of termination. es will be billed to the client with a nominal service per item). This includes all anticipated hard costs such ideo, advertising, etc. Required travel mileage will be ervices and hard costs will be billed monthly. Invoices
Name	Sign	nature
Title	Date).

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CALIFORNIA | ARIZONA | UTAH

August 21, 2025

Joe Matthews **General Manager** La Habra Heights County Water District 1271 North Hacienda Rd. La Habra Heights, CA 90631 joe@lhhcwd.com

Project Goal: Write, design and distribute newsletters to effectively communicate information about La Habra Heights County Water District services and programs

Quote/Scope of Work

OUTREACH STRATEGY	DESCRIPTION	COST
Digital Newsletters	Collaborate with staff to identify and prioritize relevant newsletter topics Create compelling written articles promoting District news, programs, PFAS information and other relevant messages beneficial to residents Incorporate graphics, icons, photos, and other images to establish a colorful and visually appealing layout that captures readers' attention Translate all content into Spanish, Korean and simplified Chinese Design a digital newsletter including all four languages Create a multilingual bill insert promoting the newsletter, including a QR code to direct visitors to the online version	\$3,500
	Per-Newsletter Subtotal	\$3,500
F CINSIE	Total Cost Per Newsletter (Not to exceed)	\$3,500

····· Rates for Communication Services ······

- » President \$275/hour
- » Executives \$250/hour
- » Directors \$200/hour

- » Specialist/Design/Video/Photography \$175/hour
- » Translator \$125/hour
- » Support Staff \$100/hour

---- Terms & Compensation -----

Strategies shall be paid for all hours and expenses accrued up to the date of termination. Hard costs incurred by CV Strategies will be billed to the client with a nominal service charge of 10% (not to exceed \$250 per item). This includes all anticipated hard costs such as printing, mailing, photography, video, advertising, etc. Required travel mileage will be billed at the published IRS rate. All services and hard costs will be billed monthly. Invoices should be paid in full upon receipt.

cvstrategies.com Office: 760.776.1766 Fax: 760.776.1760 info@cvstrat.com

Signature Date	
Date	

CVSTRATEGIES

CALIFORNIA | ARIZONA | UTAH

August 21, 2025

Joe Matthews General Manager La Habra Heights County Water District 1271 North Hacienda Rd. La Habra Heights, CA 90631 joe@lhhcwd.com

Project Goal: Create a contemporary, visually compelling, aesthetically pleasing and easy-tonavigate website to engage with customers and provide relevant information.

Quote/Scope of Work

OUTREACH STRATEGY	DESCRIPTION	COST
Website redesign	Obevelop the LHHCWD website as a visually compelling communications tool and information depository Collaborate with staff to identify critical components and determine site map Update content to engage audiences and streamline the user experience Design layout and graphics with interactivity in mind Incorporate photography into the overall design Integrate social media accounts into the website Ensure seamless integration with third-party platforms such as ePay Utilize WordPress CMS to ensure staff ability to update as needed Include Google Analytics to increase organizational understanding of customer behavior Populate with required documents and review with staff Create information update forms for customers to complete and submit online Host with a third-party vendor for no more than \$22/mo.	\$12,750
Photography	Assess need for images to enhance website Determine which District facilities, staff, local landmarks, conservation and other water usage elements to include Schedule and coordinate a 3-hour photography shoot Capture photography with a crew of two Photographer Field producer Subtotal	\$1,750 \$14,500
HANSELS IN THE	Total Cost (Not to exceed)	\$14,500

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	Rates for Communication	Sprvices		
Rates for Communication Services » President - \$275/hour		» Specialist/Design/Video/Photography – \$175/hour		
	» Executives – \$250/hour			
	» Directors - \$200/hour	» Support Staff – \$100/hour		
	Strategies shall be paid for all hours and expenses accrued up to the date of termin Hard costs incurred by CV Strategies will be billed to the client with a nominal so charge of 10% (not to exceed \$250 per item). This includes all anticipated hard costs as printing, mailing, photography, video, advertising, etc. Required travel mileage we billed at the published IRS rate. All services and hard costs will be billed monthly. Invashould be paid in full upon receipt. **Agreed & Approved**			
Name	-	Signature		
Title		Date		

CVSTRATEGIES

CALIFORNIA | ARIZONA

August 21, 2025

Joe Matthews General Manager La Habra Heights County Water District 1271 North Hacienda Rd. La Habra Heights, CA 90631 joe@lhhcwd.com

Project Goal: Create a compelling Consumer Confidence Report to educate and inform customers about their water supply and other significant District news

Quote/Scope of Work

OUTREACH STRATEGY	DESCRIPTION	cost
Content Development & Design	 Produce content to inform and educate LHHCWD customers about water quality and other key District messages Create a visually appealing 8-page Consumer Confidence Report (CCR), including infographics, photography, icons and other design elements Provide LHHCWD with review opportunities throughout the CCR creation process Incorporate design and content revisions as needed Provide digital and print-ready files of designed documents 	\$6,000
Multilingual Support	« Translate and produce full 8-page versions in Spanish, Korean and Simplified Chinese	\$4,500
	Subtotal	\$10,500
	Total Cost (Not to exceed)	\$10,500

..... Rates for Communication Services

- » President \$275/hour
- » Executives \$250/hour
- » Directors \$200/hour

- » Specialist/Design/Video/Photography \$175/hour
- » Translator \$125/hour
- » Support Staff \$100/hour

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	d at the published IRS rate. All services and hard costs will be billed monthly. Invoices ald be paid in full upon receipt.
Aare	ed & Approved ······
ngre	ca & Tippi ovea
Name	Signature
Title	Date

CVSTRATEGIES

CALIFORNIA

ARIZONA UTAH

August 21, 2025

Joe Matthews General Manager La Habra Heights County Water District 1271 North Hacienda Rd. La Habra Heights, CA 90631 joe@lhhcwd.com

Project Goal: Educate LHHCWD customers about PFAS, including health impacts, state and federal regulations and treatment options and costs, through unified messaging and a community meeting

Quote/Scope of Work

OUTREACH STRATEGY	DESCRIPTION	COST
Develop Key Messages	 Research the latest PFAS information regarding state and federal regulations, health impacts, District actions and responses and other details relevant to promoting accurate information for customers Provide a comprehensive list of key points for Directors and staff to share unified messages of accurate information with the public 	\$1,800
Meeting Presentation	Utilize key messages to create a visually-compelling and informative PowerPoint presentation	\$1,200
Community Meeting	« Provide in-person support during the live community meeting	\$1,200
Live Interpretation	« Facilitate live Spanish, Korean and Simplified Chinese interpreters	\$3,000
Meeting Outreach	Develop postcards to inform LHHCWD customers about the time, location and topic of the community meeting	\$600
Collateral Support	Create flyers in English, Spanish, Korean and Simplified Chinese to distribute at the community meeting containing key messages	\$800
Video Recording	 Record video and audio of the community meeting Share the unedited video online for those unable to attend the community meeting in person 	\$600

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Website Support	« Ensure information shared at the community meeting is available online for future reference	
	Subtotal	\$9,600
THE PART OF THE PARTY.	Total Cost (Not to exceed)	\$9,600

*****	Rates for Communication S » President - \$275/hour » Executives - \$250/hour » Directors - \$200/hour	** Specialist/Design/Video/Photography – \$175/hour ** Translator – \$125/hour ** Support Staff – \$100/hour
• E • • • •	Strategies shall be paid for all hours and expenses accrued up to the date of termination. Hard costs incurred by CV Strategies will be billed to the client with a nominal service charge of 10% (not to exceed \$250 per item). This includes all anticipated hard costs such as printing, mailing, photography, video, advertising, etc. Required travel mileage will be billed at the published IRS rate. All services and hard costs will be billed monthly. Invoices should be paid in full upon receipt.	
*****	Agreed & Approved	······································
Name		Signature

Date

Title